

# Brenda Maloney Shafer

## PARTNER

National Chair, Health & Life  
Sciences Practice Group

### Phoenix

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## About Brenda

### Calm, clear and collaborative health law advice

Brenda Maloney Shafer advises a wide variety of health care providers – including pharmacies, pharmacy benefit managers (PBM), drug wholesalers, hospitals, physician groups and long-term care facilities – on regulatory, compliance and transactional matters. A U.S. Army Nurse Corps officer before she became a lawyer, Brenda brings hands-on experience as a health care provider to the counsel she provides on:

- **Regulatory compliance**, with a focus on pharmacy, nursing, assisted living and long-term care
- **340B Drug Pricing Program compliance**
- **Licensing issues**
- **Physician group practice management**

Nurturing collaborative professional relationships with regulators across the country and working closely with clients to understand their business needs and risk tolerance, Brenda works nimbly to guide clients toward the legal and business results they seek even in a rapidly changing health care technology and business environment. When the realities of health care delivery outpace the regulations governing them, she focuses on providing practical, operationally feasible recommendations to her clients. In addition to her J.D., Brenda holds a Master of Laws degree (LL.M.) in Health Law. She is also the national vice chair of the Health & Life Sciences Practice Group.

### Education and Honors

Northwestern University,  
Kellogg School of  
Management, Certificate,  
Quarles & Brady Leadership  
Program (2022)

Creighton University (BSN,  
1993)

St. Louis University (LL.M.,  
2002)

- Major: Health Law

University of New Mexico  
(J.D., *cum laude*, 2001)

### Bar Admissions

North Carolina

New Mexico

Kentucky

Idaho

District of Columbia

Arizona

### Court Admissions

U.S. District Court, District  
of New Mexico, 2002





## Experience in Action

- **Assisting pharmacy clients in complying with pharmacy laws and regulations.**
- **Advising covered entities and contract pharmacies on 340B program compliance.**
- **Assisting clients with licensing and regulatory issues** related to health care transactions.
- **Representing medical professionals before state licensing boards**, including physicians, nurses, pharmacists and other health care providers.
- **Advising on a variety of nursing issues**, including the Nurse Licensure Compact, telenursing, use of nurses in call centers and nursing agency licensure.
- **Counseling physician groups on a variety of issues**, including general practice management, employee issues, vendor agreements and noncompetition disputes.
- **Advising on state assisted living and long-term care compliance matters**, including change of ownership and health care licensing opinions.

## Capabilities

Health & Life Sciences

Health Care Transactions

Pharmacy, Drug and Device

Provider and Physician Groups

Health Insurance Industry Partners (PBMs, TPAs, DMPOs and URAs)

## Professional & Civic Activities

- ABA Legal Assistance for Military Section, Standing Committee, member (2021-present)
- ABA Health Law Section, Life Sciences Interest Group, vice chair (2019-2021)
- ABA Health Law Section, Veterans and Military Health Task Force, vice chair (2015-2019)
- State Bar of Arizona, Health Law Section, member
- State Bar of New Mexico, Health Law Section, member
- American Health Law Association, member
- Served as United States Army Nurse Corps Officer

